

Memorandum

MIAMI-DADE
COUNTY

Date: May 1, 2012

Agenda Item No. 4(K)

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: FY 2011-12 Mid-Year Supplemental Budget

Recommendation

It is recommended that the Board of County Commissioners (Board) approve the attached supplemental budgets in accordance with the Home Rule Charter and Section 129.06 of the Florida Statutes to adjust budgets to reflect changes in projected expenditures that have occurred since the September 2011 budget hearings and correct appropriations consistent with the reorganization of County departments.

Scope and Fiscal Impact/Funding Source

The scope, fiscal impact and funding sources are detailed below.

Background

A supplemental budget is required by the Home Rule Charter and state law when expenditures exceed adopted appropriations. It is anticipated that during any fiscal year certain proprietary operations may require supplemental budget adjustments due to changes such as federal and state grant funding, increased energy/fuel costs, and other unanticipated events. Some of the adjustments included are technical in nature such as the allocation of grant revenues and/or the correction of scrivener errors; for example the Fire Rescue Department Fund SF 011, Subfund 116 and the Countywide and Unincorporated Municipal Services Area General Fund ordinance schedules. Other adjustments are required to address the changes that resulted from the reorganization of County departments to reflect the funds in the appropriate ordinance schedule now that the financial systems have been restructured for the newly merged departments. Also, as indicated in the Mayor's March 7, 2012 memorandum (Attachment A), with the exception of platting and roadway concurrency still housed in Public Works and Waste Management, appropriation schedules and the table(s) of organization will be adjusted to reflect the merger of the Permitting, Environmental and Regulatory Affairs and the Sustainability, Planning and Economic Enhancement Departments (Attachments B) into the Regulatory and Economic Resources (RER) Department.

General Fund

The General Fund requires a supplemental budget of \$1.083 million. This allocation is funded by higher than anticipated carryover and will be allocated to the respective offices and/or divisions of the Board of County Commissioners.

GASB Fund Re-designation

In addition, as a result of changes adopted by the Governmental Accounting Standards Board (GASB) under Statement No. 54 "Fund Balance Reporting and Governmental Fund Type Definitions", several special revenue funds in the adopted budget ordinance no longer meet special revenue criteria. Based on the sources of revenues, activities in Medical Examiner, Parks, Recreation and Open Spaces (PROS), and Regulatory and Economic Resources (RER) have been reclassified as general fund types (Attachment 1).

Adjustments Due to Reorganization

Internal Services

The Internal Services Department requires a supplemental budget of \$7.009 million (Fund GF 050, Subfund Various) to accurately reflect the General Fund subsidy transfer to the Human Resources section that was inadvertently omitted from the adopted budget ordinance schedule.

Additionally, in order to properly reflect the transfer of the Infill Housing Program to Public Housing and Community Development Department, \$349,000 will be reduced from Fund GF 050 (Internal Services) and a corresponding adjustment will be made to the Center Office Cost Center Fund in Public Housing and Community Development Department.

Parks, Recreation and Open Spaces

A supplemental budget is required in the amount of \$4.45 million (Fund GF 040, Subfund 001) to properly reflect the transfer of funds related to the Right-of-Way Aesthetics and Assets Management function to Parks, Recreation and Open Spaces (PROS) that was inadvertently omitted from the adopted budget ordinance schedule.

New Revenues

Library

The Library Department (SL 090, Subfund 091) requires a supplemental budget of \$1.4 million as a result of additional grant funding received from the State for operational support at the various library branches.

Vizcaya Museum and Gardens

Vizcaya Museum and Gardens (Fund EV 450, Subfund 001, Project EV0003) requires a supplemental budget of \$12,000 as a result of additional grant funding received for the purchase of audio visual equipment (\$7,000 from the Cultural Affairs Capital Grant Program), and \$5,000 for the planting of trees in the Vizcaya Village, from the Urban Forestry grant program from the Florida Department of Agriculture and Consumer Services.

In addition, Vizcaya Museum and Gardens (Fund EV450, Subfund 002, Project EV0002) requires a supplemental budget of \$211,000 comprised of additional grant funding received for the restoration of the Orchidarium (\$150,000 from the David A. Klein Foundation), for the South Canal restoration project (\$20,000 from the Coastal Partnership Initiative grant program, Florida Department of Environmental Protection), and the North Shore restoration project (\$41,000 from the Florida Inland Navigational District).

Rates and Charges

The Aviation Department's adopted budget included General Aviation rental rates and charges adjustments. The Cultural Affairs budget included revenues associated with the South Miami-Dade Performing Arts Center, as well as other cultural facilities. However, the actual schedules reflecting the changes were omitted from the ordinance attachments. At this time these schedules are being added as Attachments G and L of the Adopted Budget Ordinance 11-74 (see Attachments C and D to this memorandum).

International Players Championship

At the March 6, 2012 Board of County Commissioners meeting, the Board approved a letter of agreement to accept a one-time cash contribution of \$102,000 from International Players Championship for the 2012 Sony Ericsson Open Tennis Tournament in lieu of courtside boxes, tickets, and passes. It is recommended that the Board authorize the Office of Management and Budget (OMB) to receive and distribute the \$102,000 previously mentioned and for the acceptance and distribution of any future cash contribution of this nature. As the Board allocates funds from this trust fund via

motion(s) on the record and/or resolutions, OMB will work with Commission staff to process the necessary paperwork to distribute the funds accordingly (Attachment E).

End-of-Year Adjustments

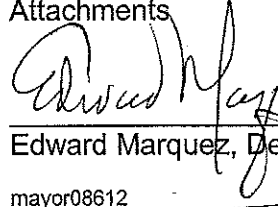
It is anticipated that several departments may require further year-end adjustments such as:

- *Community Action and Human Services to cover expenses associated with the Head Start program;*
- *Fire Rescue to cover expenditures associated with the delayed implementation of the collective bargaining agreement;*
- *Information Technology Department to cover expenses associated with pass-through charges responding to customer demand;*
- *Library to cover unanticipated expenditures associated with various capital projects;*
- *Park, Recreation and Open Spaces to cover personnel expenditures that may not be eligible for capitalization in various projects;*
- *Police to cover expenses associated with termination and/or leave payouts;*
- *Public Housing and Community Development to cover expenditures associated with additional grant funded activities; and*
- *Public Works and Waste Management to cover expenses associated with right-of-way acquisitions.*

Track Record/Monitor

The Office of Management and Budget tracks budgeted revenues and expenditures.

Attachments



Edward Marquez, Deputy Mayor

mayor08612



MEMORANDUM

(Revised)

TO: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

DATE: May 1, 2012


FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 4(K)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Ordinance creating a new board requires detailed County Manager's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous____) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 4(K)

5-1-12

ORDINANCE NO. _____

ORDINANCE APPROVING AND ADOPTING FY 2011-12 MID-YEAR SUPPLEMENTAL BUDGET ADJUSTMENTS FOR VARIOUS COUNTY DEPARTMENTS AND FUNDS; AMENDING ORDINANCE NOS. 11-70, 11-72, AND 11-74; AMENDING FY 2011-12 COUNTY BUDGET AND SECTION 1-4.3 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO REFLECT THE MERGER OF THE DEPARTMENT OF PERMITTING, ENVIRONMENT AND REGULATORY AFFAIRS WITH THE DEPARTMENT OF SUSTAINABILITY, PLANNING, AND ECONOMIC ENHANCEMENT AND THE NAMING OF THE NEW MERGED DEPARTMENT AS THE DEPARTMENT OF REGULATORY AND ECONOMIC RESOURCES; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER BOARD ACTIONS WHICH SET CHARGES AND PROVIDING FOR THEIR AMENDMENT; APPROPRIATING GRANT, DONATION AND CONTRIBUTION FUNDS; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by this reference,

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:

Section 1. In compliance with the provisions of Section 1.02(A) of the Miami-Dade County Home Rule Charter and Section 129.06, Florida Statutes, the supplemental budgets attached hereto and made a part hereof are hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein provided are hereby appropriated.

Section 2. Ordinance Nos. 11-70, 11-72, and 11-74 are hereby amended to correct scrivener errors in the appropriation schedules for the Parks, Recreation and Open Spaces and the Public Works and Waste Management Departments and reflect fund type changes associated with the implementation of the Governmental Accounting Standards Board (GASB) Statement 54. Ordinance No. 11-74 is further amended as it relates to the Aviation Department's rates and charges to add Attachment C to the accompanying County Mayor's memorandum to the end of Attachment G to Ordinance No. 11-74 and, as it relates to the Department of Cultural Affairs, to add Attachment D to the accompany County Mayor's memorandum as Attachment L to Ordinance 11-74. These amendments to the FY 2011-12 Adopted Budget are hereby approved, adopted, and ratified.

Section 3. The FY 2011-12 Adopted Budget is hereby amended to reflect the merger of the Department of Permitting, Environment and Regulatory Affairs with the Department of Sustainability, Planning, and Economic Enhancement and the renaming of the newly merged department as the Department of Regulatory and Economic Resources.

Section 4. Section 1-4.3 of the Code of Miami-Dade County, Florida is hereby amended as follows:¹

Section 1-4.3. **Reorganization of County Administrative Departments.**

* * *

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. The remaining provisions are now in effect and remain unchanged.

(c) The powers, functions and responsibilities of the Departments of Building and Neighborhood Compliance, Planning and Zoning (~~[[only]]~~ >>except<< those powers, functions and responsibilities that set forth, define or otherwise affect >>the Office of Countywide Healthcare and Planning<< ~~[[zoning functions]]~~)>>,<< ~~[[and]]~~ Environmental Resources Management >>, Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability, Consumer Services, Sustainability, Planning and Economic Enhancement, and Permitting, Environment and Regulatory Affairs,<< provided in Legislative Enactments are hereby transferred to the Department of >>Regulatory and Economic Resources<< ~~[[Permitting, Environment and Regulatory Affairs]]~~. All references in Legislative Enactments relating to the Departments of Building and Neighborhood Compliance, Planning and Zoning (~~[[only]]~~ >>except<< those powers, functions and responsibilities that set forth, define or otherwise affect >>the Office of Countywide Healthcare and Planning<< ~~[[zoning functions]]~~) >>,<< ~~[[and]]~~ Environmental Resources Management >>, Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability, Consumer Services, Sustainability, Planning and Economic Enhancement, and Permitting, Environment and Regulatory Affairs,<< shall be deemed to be references to the Department of >>Regulatory and Economic Resources<< ~~[[Permitting, Environment and Regulatory Affairs]]~~. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Building and Neighborhood Compliance, Planning and Zoning (~~[[only]]~~ >>except<< those powers, functions

and responsibilities that set forth, define or otherwise affect >>the Office of Countywide Healthcare and Planning<< ~~[[zoning functions]]~~) >>₁<< ~~[[and]] Environmental Resources Management >>~~, Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability, Consumer Services, Sustainability, Planning and Economic Enhancement, and Permitting, Environment and Regulatory Affairs,<< shall be deemed to be a delegation to the Director of the Department of >>Regulatory and Economic Resources<< ~~[[Permitting, Environment and Regulatory Affairs]]~~ or, at the County Mayor's discretion, to the County Mayor's designee.

* * *

(e) ~~[[The powers, functions and responsibilities of the Departments of Planning and Zoning (except for those powers, functions and responsibilities that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services provided in Legislative Enactments are hereby transferred to the Department of Sustainability, Planning and Economic Enhancement. All references in Legislative Enactments relating to the Departments of Planning and Zoning (except for those references that set forth, define or otherwise affect the zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be references to the Department of Sustainability, Planning and Economic~~

~~Enhancement. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Planning and Zoning (except for those delegations that set forth, define or otherwise affect zoning functions and the Office of Countywide Healthcare Planning), Economic Development and International Trade, Small Business Development, Film and Entertainment, Sustainability and Consumer Services shall be deemed to be a delegation to the Director of the Department of Sustainability, Planning and Economic Enhancement or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Sustainability, Planning and Economic Enhancement shall hold the powers and responsibilities and possess the qualifications of the planning director as set forth in Section 5.07 of the Miami Dade County Home Rule Charter.~~

(f)] The powers, functions and responsibilities of the Department of Emergency Management provided in Legislative Enactments are hereby transferred to the Department of Fire Rescue. All references in Legislative Enactments relating to the Department of Emergency Management shall be deemed to be references to the Department of Fire Rescue. All delegations of Commission authority, power and responsibility to the Director of the Department of Emergency Management shall be deemed to be a delegation to the Director of the Department of Fire Rescue or, at the County Mayor's discretion, to the County Mayor's designee.

[[{g}]] >>(f)<< The powers, functions and responsibilities of the Office of Americans with Disabilities Act Coordination and the Departments of General

Services Administration (except for those powers, functions and responsibilities that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those powers, functions and responsibilities that set forth, define or otherwise affect bond programs), and Human Resources provided in Legislative Enactments are hereby transferred to the Department of Internal Services. All references in Legislative Enactments relating to the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those references that set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those references which set forth, define or otherwise affect bond programs), and Human Resources shall be deemed to be references to the Department of Internal Services. All delegations of Commission authority, power and responsibility to the Directors of the Office of Americans with Disabilities Act Coordination and the Departments of General Services Administration (except for those delegations which set forth, define or otherwise affect infill housing), Procurement Management, Capital Improvement (except for those delegations which set forth, define or otherwise relate to bond programs), and Human Resources shall be deemed to be a delegation to the Director of the Department of Internal Services or, at the County Mayor's discretion, to the County Mayor's designee. Notwithstanding the foregoing, the Director of the Department of Internal Services shall hold the powers and responsibilities of the personnel director as set forth in Section 5.05 of the Miami-Dade County Home Rule Charter.

[[({h})]] >>(g)<< The powers, functions and responsibilities of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those powers, functions and responsibilities that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions), and Capital Improvements (only insofar those powers, functions and responsibilities set forth, define or otherwise affect bond programs) provided in Legislative Enactments are hereby transferred to the Department of Management and Budget. All references in Legislative Enactments relating to the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those references that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those references that set forth, define or otherwise affect bond programs) shall be deemed to be references to the Department of Management and Budget. All delegations of Commission authority, power and responsibility to the Director of the Departments of Strategic Budget Management, Grants Coordination, Planning and Zoning (only those delegations that set forth, define or otherwise affect Office of Countywide Healthcare Planning functions) and Capital Improvements (only those delegations that set forth, define or otherwise affect bond programs) shall be deemed to be a delegation to the Director of the Department of Management and Budget, or at the County Mayor's discretion, to the County Mayor's designee.

[[({+})]] >>(h)<< The powers, functions and responsibilities of the Public Housing Agency, General Services Administration (only those powers, functions and

responsibilities that set forth, define or otherwise affect infill housing) and Department of Housing and Community development provided in Legislative Enactments are hereby transferred to the Department of Miami-Dade Housing and Urban Development. All references in Legislative Enactments relating to the Public Housing Agency, General Services Administration (only those references that set forth, define or otherwise affect infill housing) and Department of Housing and Community development shall be deemed to be references to the Department of Miami-Dade Housing and Urban Development. All delegations of Commission authority, power and responsibility to the Directors of the Public Housing Agency, General Services Administration (only those delegations that set forth, define or otherwise affect infill housing) and Department of Housing and Community Development shall be deemed to be a delegation to the Director of the Department of Miami-Dade Housing and Urban Development or, at the County Mayor's discretion, to the County Mayor's designee.

[[4)] >>(i)<< The powers, functions and responsibilities of the Departments of Park and Recreation and Public Works (only those powers, functions and responsibilities that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) provided in Legislative Enactments are hereby transferred to the Department of Park, Recreation and Open Spaces. All references in Legislative Enactments relating to the Departments of Park and Recreation and Public Works (only those references that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be references to the Department of Park, Recreation and Open

Spaces. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Park and Recreation and Public Works (only those delegations that set forth, define or otherwise affect Right-of-Way Aesthetic and Assets Management functions) shall be deemed to be a delegation to the Director of the Department of Park, Recreation and Open Spaces or, at the County Mayor's discretion, to the County Mayor's designee.

[[({k})]] >>(j)<< The powers, functions and responsibilities of the Departments of Public Works and Solid Waste Management provided in Legislative Enactments are hereby transferred to the Department of Public Works and Waste Management. All references in Legislative Enactments relating to the Departments of Public Works and Solid Waste Management shall be deemed to be references to the Department of Public Works and Waste Management. All delegations of Commission authority, power and responsibility to the Directors of the Departments of Public Works and Solid Waste Management shall be deemed to be a delegation to the Director of the Department of Public Works and Waste Management, or, at the County Mayor's discretion, to the County Mayor's designee.

[[({h})]] >>(k)<< Any delegation made by the County Mayor pursuant to this Section shall be made in writing and shall become effective upon the filing of the delegation, or any amendment or modification thereto, with the Clerk of the Board, with a copy to the County Attorney and each Commissioner. The Clerk of the Board shall list such delegations on the agenda of the next available Commission meeting and such delegations shall be subject to disapproval by

majority vote of those Commissioners present upon a motion made at such meeting.

[[~~(m)~~]] >>(l)<< Notwithstanding any provision of a Legislative Enactment to the contrary, the qualification and requirements of any Department Director set forth in any Legislative Enactment may be satisfied by a designee of the County Mayor who shall (a) report directly to the Department Director and (b) have primary responsibility for overseeing the functions of the Department related to such qualifications. The County Mayor shall report to the Board of County Commissioners in writing which qualifications of a Department Director, if any, will be satisfied by a designee of the Mayor at the time the Mayor presents the appointment of the Department Director to the Board pursuant to Section 2.02(D) of the Miami-Dade County Home Rule Charter and Part 8.1 of the Rules of Procedure of the County Commission.

Section 5. All resolutions, implementing orders and other actions taken by the Board of County Commissioners setting fees, charges, and assessments are hereby ratified, confirmed and approved, and may be amended during the year.

Section 6. All grant, donation and contribution funds received by the County are hereby appropriated at the levels and for the purposes intended by the grants, donations and contributions.

Section 7. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 8. All provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

Section 9. This ordinance does not contain a sunset provision.

Section 10. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of Section 4 of this ordinance shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or re-lettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

PASSED AND ADOPTED:

Approved by County Attorney as
to form and legal sufficiency.



Prepared by:



Geri Bonzon-Keenan



COUNTYWIDE GENERAL FUND EXPENDITURES

	2011-12 Budget
Office of the Mayor	\$ 4,268,000
Board of County Commissioners (BCC)	-12,295,000 <u>13,107,000</u>
County Attorney	11,780,000
Animal Services	1,339,000
Clerk of Court	2,702,000
Corrections and Rehabilitation	271,537,000
Miami-Dade Fire Rescue	24,785,000
Judicial Administration	20,293,000
Juvenile Services	6,689,000
Legal Aid	1,588,000
Medical Examiner	8,625,000
Miami-Dade Police	135,929,000
Non-departmental - Public Safety	16,188,000
Transit	156,707,000
Non-departmental - Transportation	278,000
Cultural Affairs	7,712,000
Parks, Recreation and Open Spaces	37,432,000 <u>37,579,000</u>
Non-departmental - Recreation and Culture	2,171,000
Public Works and Waste Management	-18,273,000 <u>-18,126,000</u>
Non-departmental - Neighborhood and Infrastructure	417,000
Community Action and Human Services	32,052,000
Public Health Trust	133,362,000
Non-departmental - Health and Human Services	24,049,000
Sustainability, Planning, and Economic Enhancement	
<u>Regulatory and Economic Resources</u>	3,003,000
Public Housing and Community Development	100,000
Miami-Dade Economic Advocacy Trust	588,000
Non-departmental - Economic Development	38,165,000
Audit and Management Services	2,316,000
Commission on Ethics and Public Trust	1,707,000
Elections	23,777,000
Information Technology Department	20,733,000
Human Rights and Fair Employment Practices	558,000
Internal Services Department	43,932,000
Community Information and Outreach	7,043,000
Inspector General	568,000
Property Appraisal	31,638,000
Management and Budget	5,351,000
Non-departmental - General Government	59,943,000
	<u>\$ 1,169,893,000</u>
Total	<u>1,170,705,000</u>

**UNINCORPORATED MUNICIPAL SERVICE AREA
EXPENDITURES**

	2011-12 <u>Budget</u>
Office of the Mayor	\$1,578,000
Board of County Commissioners (BCC)	4,546,000 <u>4,817,000</u>
County Attorney	4,358,000
Miami-Dade Police	302,400,000
Non-departmental - Public Safety	1,936,000
Cultural Affairs	513,000
Parks, Recreation and Open Spaces	15,349,000 <u>15,560,000</u>
Non-departmental - Recreation and Culture	119,000
Permitting, Environment, and Regulatory Affairs	
<u>Regulatory and Economic Resources</u>	656,000
Public Works and Waste Management	5,409,000 <u>5,199,000</u>
Non-departmental - Neighborhood and Infrastructure	806,000
Non-departmental - Health and Human Services	59,000
Sustainability, Planning, and Economic Enhancement	
<u>Regulatory and Economic Resources</u>	1,508,000
Non-departmental - Economic Development	317,000
Audit and Management Services	856,000
Information Technology Services	7,669,000
Human Rights and Fair Employment Practices	207,000
Internal Services Department	16,250,000
Community Information and Outreach	2,465,000
Management and Budget	1,229,000
Non-departmental - General Government	29,023,000
 Total	 <u>397,253,000</u> <u>397,524,000</u>

Lifeguarding, Ocean Rescue Services, Communications, and Fire Boat
(Fund SF 011, Subfund 118)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	<u>\$13,648,000</u>
<u>Expenditures:</u>	
Communications Expenditures	9,959,000
Lifeguarding and Ocean Rescue Expenditures	3,189,000
Fire Boat and Marine Operations Bureau Related Expenditures	<u>500,000,6000</u>
Total	<u>\$13,648,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 007)

<u>Revenues:</u>	<u>2011-12</u>
Interagency Transfers	<u>\$389,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$389,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 032, Various Projects)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$626,000
Transfer from CSD-CATV systems (Fund SO110, Subfund 114)	\$49,000
Carryover	2,483,000
Code Fines and Lien Collections	774,000
Fees and Charges	7,004,000
Local Business Tax Receipt	471,000
Interagency Transfers	493,000
Intradepartmental Transfers	<u>1,155,000</u>
Total	<u>\$13,055,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$9,962,000
Administrative Reimbursement	208,000
Operating Reserve	1,730,000
Intradepartmental Transfers	<u>1,155,000</u>
Total	<u>\$13,055,000</u>

REGULATORY AND ECONOMIC RESOURCES
 PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
 Operations
 (Fund GF 030, Subfund 039)

Attachment 1

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$9,132,000
Transfer from Environmentally Endangered Lands, (Fund 080, Subfunds 081 and 082)	800,000
Utility Service Fees	23,779,000
Operating Permit Fees	7,125,000
Plan Review Fees	6,950,000
Tag Fees	1,729,000
Ticketing Ordinance Revenue	25,000
Environmental Litigation Revenues	100,000
Transfer from Miami-Dade Aviation Department	650,000
Contamination Cleanup	75,000
Interest	40,000
Miscellaneous	450,000
Transfer from Artificial Reef Trust Fund	<u>10,000</u>
Total	<u>\$50,865,000</u>

<u>Expenditures:</u>	
Operating Expenditures	\$38,403,000
Administrative Reimbursement	1,086,000
Consumer Services Department Environmental Projects	71,000
Artificial Reef Program Expenditures	10,000
Environmental Litigation Expenditures	100,000
Cash Reserve	<u>11,195,000</u>
Total	<u>\$50,865,000</u>

MEDICAL EXAMINER
 Special Services Fund
 (Fund GF 030 SQ 140, Subfund 055-143, Project-443030)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$8,825,000
Service Fees	<u>677,000</u>
Total	<u>\$9,302,000</u>

<u>Expenditures:</u>	
Operating Expenditures	<u>\$9,302,000</u>

REGULATORY AND ECONOMIC RESOURCES
 PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
 (Fund GF 030, Subfund 065)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Unincorporated Municipal Service Area General Fund	\$658,000
Board Fees and Book Sales	64,000
Building Administrative Fees	275,000
Carryover	4,956,000
Code Compliance Fees	1,476,000
Code Fines/Lien Collections	5,873,000
Contractor's Licensing and Enforcement Fees	1,150,000
Fees and Charges	286,000
Interagency Transfers	429,000
Permitting Trade Fees	17,809,000
Product Control Certification Fees	2,193,000
Unsafe Structures Collections	1,638,000
Foreclosure Registry Fee	641,000
Intradepartmental Transfers	<u>4,963,000</u>
Total	<u>\$42,408,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$30,560,000
Administrative Reimbursement	900,000
Intradepartmental Transfer	4,963,000
Operating Reserve	<u>5,985,000</u>
Total	<u>\$42,408,000</u>

**REGULATORY AND ECONOMIC RESOURCES
PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
(Fund GF 030, Subfund 070, Various Projects)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$1,004,000
Zoning Fees	8,455,000
Other Revenues	15,000
Intradepartmental Transfers	<u>504,000</u>
Total	<u>\$9,978,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$8,870,000
Administrative Reimbursement	199,000
Reserves	2,405,000
Intradepartmental Transfers	<u>504,000</u>
Total	<u>\$9,978,000</u>

**REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030, Subfund 070, Various Projects)**

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$75,000
Planning Fees	783,000
Transfer from Countywide General Fund	1,188,000
Transfer from Unincorporated Municipal Services Area General Fund	1,508,000
Other Revenues	199,000
Interagency Transfers	<u>2,525,000</u>
Total	<u>\$8,278,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$8,278,000</u>

**PARKS, RECREATION AND OPEN SPACES
General Operations
(Fund GF 040, Subfunds 001 and 002)**

<u>Revenues:</u>	<u>2011-12</u>
Previously Approved Revenues	\$75,741,000
Carryover from transfer of Fund SO 040, Subfund 004	144,000
Transfer from Countywide General Fund (RAAM Division from PWWM)	147,000
Transfer from UMSA General Fund (RAAM Division from PWWM)	210,000
Interagency Transfers (RAAM Division from PWWM)	<u>4,093,000</u>
Total	<u>\$80,335,000</u>
<u>Expenditures:</u>	
Previously Approved Operating Expenditures	\$75,741,000
Capital Improvements	\$144,000
Additional Expenditures associated with the Transfer of the RAAM Unit	<u>4,450,000</u>
Total	<u>\$80,335,000</u>

**PARKS, RECREATION AND OPEN SPACES
Zoo Miami
(Fund GF 040-SO-425, Subfund 008-426)**

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$8,045,000
Admission, Concession, and Other Fees	9,521,000
Carryover	<u>1,350,000</u>
Total	<u>\$18,916,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$18,916,000</u>

INTERNAL SERVICES
Internal Service Operations
(Fund GF 050, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Internal Service Fees and Charges	206477000 \$206,427,000
Internal Service Fees and Charges (Capital Working Fund)	2,137,000
Carryover	6763000 5,604,000
Transfer from Health Insurance Trust Fund	16,653,000
Transfer from Parking (Fund 030, Subfund 002)	200,000
Transfer from Retail (Fund 030, Subfund 003)	271,000
Municipal Fines	275,000
Documentary Stamp Surtax	460000 0
Intradepartmental Transfers	10,472,000
Transfer from Countywide General Fund	38816000 43,392,000
Transfer from Unincorporated Municipal Service Area General Fund	14357000 16,250,000
Total	205561000 \$302,221,000

Expenditures:

Operating Expenditures	232677000 \$239,337,000
Capital Projects Expenditures	\$3,915,000
Reimbursement to County Attorney's Office for Legal Services	3,800,000
Transfer to Capital Outlay Reserve (Fund 310)	16,227,000
Transfer to Debt Service	
(Fund 213, Projects 213423, 213428, 213523, 213720, 213721, 213723, 213727, 213821 213823, 213830, 213831, 213920, and 213923)	20,421,000
Transfers to Operating Reserves	7,619,000
Distribution of Funds in Trust:	901,000
Intradepartmental Transfers	10,001,000
Total	\$302,221,000

INTERNAL SERVICES
Internal Service Operations
(Fund GF 050, Various Subfunds)

<u>Revenues:</u>	<u>2011-12</u>
Previously Approved Revenues	205561000 295,121,000
Transfer from Countywide General Fund	5,116,000
Transfer from Unincorporated Municipal Service Area General Fund	1,893,000
Total	\$302,221,000

Expenditures:

Previously Approved Operating Expenditures	205561000 295,212,000
Additional Operating Expenditures	7,009,000
Total	\$302,221,000

REGULATORY AND ECONOMIC RESOURCES
PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
Environmentally Endangered Lands Program (EEL)
(Fund GF 080, Subfunds 081 and 082)

<u>Revenues:</u>	<u>2011-12</u>
Carryover	\$33,665,000
Carryover of Restricted Reserves for Land Management	20,000,000
Miscellaneous Reimbursements	1,500,000
Interest Earnings	500,000
Total	\$55,665,000
<u>Expenditures:</u>	
Transfer to Environmental Resources Management for EEL Administration, Planning and Design (Fund 030, Subfund 035)	\$800,000
Land Acquisition	850,000
Land Management	3,500,000
Reimbursement to Public Works for Land Acquisition Costs	150,000
Cash Reserve	50,365,000
Total	\$55,665,000

MIAMI-DADE LIBRARY
Operations
(Fund SL 090, Subfunds 091, 092, 093, 095, 099)

<u>Revenues:</u>	<u>2011-12</u>
Previously Approved Revenues	\$82,209,000
Additional State Aid to Public Libraries	<u>1,400,000</u>
Total	<u>\$83,609,000</u>
<u>Expenditures:</u>	
Previously Approved Expenditures	\$82,209,000
Additional Library Operations Expenditure	<u>1,400,000</u>
Total	<u>\$83,609,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030 SQ-400, Subfund 061 404, Project 104123)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$64,000
Miscellaneous Revenue	77,000
Film Permitting Fees	90,000
Carryover	<u>60,000</u>
Total	<u>\$291,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$291,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030 SQ-400, Subfund 061 404, Project 104140)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from Countywide General Fund	\$1,043,000
Contribution from Greater Miami Convention & Visitors Bureau	100,000
Carryover	<u>60,000</u>
Total	<u>\$1,203,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,203,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
Community Antenna Television (CATV) Systems
Capital Contribution Fund
(Fund SQ 110, Subfund 114)

<u>Revenues:</u>	<u>2011-12</u>
Capital Contribution	\$300,000
Carryover	<u>58,000</u>
	<u>\$358,000</u>
<u>Expenditures:</u>	
Transfer to Capital Outlay Reserve (Fund 310)	\$309,000
Operating Expenditures	<u>49,000</u>
	<u>\$358,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
(Fund GF 030 SQ-420, Subfund 061 424, Project SESBGE)

<u>Revenues:</u>	<u>2011-12</u>
Transfer from User Access Fee (Fund 50, Subfund 50)	\$654,000
Transfer from Capital Working Fund	2,901,000
Contract Monitoring Fees	195,000
Miscellaneous Revenue	<u>5,000</u>
Total	<u>\$3,755,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$3,755,000</u>

PUBLIC WORKS AND WASTE MANAGEMENT
Secondary Road Program
(Funds CO 330 and 331, Subfunds 332, 333, and 334)

<u>Revenues:</u>	<u>2011-12</u>
Previously Approved Revenues	<u>\$27,527,000</u>
<u>Expenditures:</u>	
Previously Approved Expenditures	\$23,434,000
Transfer to Parks, Recreation and Open Spaces (GF 040, Subfund 001)	<u>4,093,000</u>
Total	<u>\$27,527,000</u>

REGULATORY AND ECONOMIC RESOURCES
PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
Impact Fee Administration
(Fund CI 349, Subfund 999)

<u>Revenues:</u>	<u>2011-12</u>
Fees	\$631,000
Carryover	<u>289,000</u>
Total	<u>\$920,000</u>
<u>Expenditures:</u>	
Operating Expenditures	\$497,000
Reserves	<u>423,000</u>
Total	<u>\$920,000</u>

VIZCAYA MUSEUM AND GARDENS
Operations
(Fund EV 450, Subfunds 001, 002, and 003)

<u>Revenues:</u>	<u>2011-12</u>
Previously Approved Revenue	\$6,543,000
Additional Grant Revenue	<u>223,000</u>
Total	<u>\$6,766,000</u>
<u>Expenditures:</u>	
Previously Approved Operating Expenditures	\$6,543,000
Additional Expenditures	<u>223,000</u>
Total	<u>\$6,766,000</u>

OFFICE OF MANAGEMENT AND BUDGET
(Fund 600, Subfund 601, Project 628TBU, Project Detail 628208)

<u>Revenues:</u>	<u>2011-12</u>
Donations from Internal Players Championship	<u>\$102,000</u>
Total	<u>\$102,000</u>
<u>Expenditures:</u>	
Distributions by District	<u>\$102,000</u>
Total	<u>\$102,000</u>

REGULATORY AND ECONOMIC RESOURCES
SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
Grant Fund
(Fund SO 720)

<u>Revenues:</u>	<u>2011-12</u>
State Grant	\$72,000
Federal Grants for Development Rights Purchases	2,342,000
Transfer from Building Better Communities Bond Program	<u>2,342,000</u>
Total	<u>\$4,756,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$4,756,000</u>

REGULATORY AND ECONOMIC RESOURCES
 PERMITTING, ENVIRONMENTAL AND REGULATORY AFFAIRS
 Grant Fund
 (Fund SQ 720, Subfund 720)

Attachment 1

<u>Revenues:</u>	<u>2011-12</u>
State and Federal Grants	<u>\$5,336,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$5,336,000</u>

REGULATORY AND ECONOMIC RESOURCES
 SUSTAINABILITY, PLANNING AND ECONOMIC ENHANCEMENT
 (Fund SO 720, Subfund 720)

<u>Revenues:</u>	<u>2011-12</u>
Energy Efficiency Conservation Block Grant	<u>\$1,137,000</u>
<u>Expenditures:</u>	
Operating Expenditures	<u>\$1,137,000</u>

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
 Central Office Cost Center (COCC) Fund

<u>Revenues:</u>	<u>2011-12</u>
<u>Revenues:</u>	<u>2011-12</u>
Carryover	9535000 \$9,684,000
Transfer from Public Housing Operations Fund	7,363,000
<u>Fees and Charges</u>	50,000
<u>Documentary Stamp</u>	<u>150,000</u>
Total	<u>\$17,247,000</u>
<u>Expenditures:</u>	
Reserve	\$6,125,000
Central Office Operations	10,773,000
Infill Housing Program Expenditures	<u>349,000</u>
Total	<u>\$17,247,000</u>

Memorandum



Date: March 7, 2012

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

A handwritten signature of Carlos A. Gimenez in black ink.

Subject: Mayoral Appointment
Director – Sustainability, Planning and Economic Enhancement and Permitting,
Environment and Regulatory Affairs

Pursuant to the authority vested in me under the provisions of Section 2.02-D of the Miami-Dade County Home Rule Charter, effective immediately I hereby appoint Mr. Jack Osterholt Directors of both the Departments of Sustainability, Planning and Economic Enhancement (SPEE) and Permitting, Environment and Regulatory Affairs (PERA). This dual appointment shall serve to provide business continuity for the two entities until the Board considers their merger into a Regulatory and Economic Resources (RER) Department as part of the Fiscal Year (FY) 2011-12 mid-year budget amendment. Mr. Osterholt is well qualified to fulfill the responsibilities of both of these roles, and the requirements of Section 5.07 of the Miami-Dade County Home Rule Charter have been met as reflected in his resume (attached).

As you are aware, Mr. Osterholt has been serving the dual role of Interim Director of the SPEE Department in addition to continuing in his capacity as Deputy Mayor over the County's Economic Development portfolio. As Deputy Mayor, I tasked Mr. Osterholt with the identification of specific initiatives that would facilitate economic development in Miami-Dade County. Since that time, Mr. Osterholt has been working with members of the land development community and County staff to address improvements to our permitting and land development processes through an informal Development Process Advisory Group. While this group's work is tackling a variety of issues including code and administrative reviews, it has become apparent that while this County has long attempted to create a "one-stop shop" for permitting functions, this has never truly become a reality. The Permitting and Inspection Center (PIC) in West Dade has made great strides in physically consolidating many of entities involved in the permitting process, but this location has never truly housed them all, nor, more importantly, have these entities ever reported to a single Director who would be responsible and accountable for expeditious delivery of all of the service elements involved in permitting and land development.

After several months of overseeing both SPEE and PERA and meeting with the development community, it is clear that a real vision for Economic Enhancement on both the permitting and land development fronts is to house these functions within one entity. This new entity would be called the Department of Regulatory and Economic Resources and would include divisions for Construction, Permitting and Building Code and Development Services. Construction, Permitting and Building Code will continue to be headed by Mr. Charlie Danger as our Building Official. Mr. Danger currently manages the PIC and the proposed Table of Organization for the new Department would keep the PIC under his stewardship but would add sections for Environmental, Public Works, and Water and Sewer plan reviews. As the Board is aware, time to construction is the number one complaint from our development community; while these sections have always played a significant role in the County's permitting function, having these plan reviewers reporting directly to one supervisor at the PIC is key to improving our turn-around times. This move is the most effective control that this County has in assisting the development community perform its function, a function that we know has historically been the single most important economic generator in this region. It is my hope that this consolidation will truly and finally make the PIC the "one-stop shop" that it was always intended to be.

Hand in hand with the consolidation at the PIC is the creation of a Development Services division under Mr. Eric Silva. This group will contain our former Zoning and Community Design services but will also expand to include the functions for Platting and Concurrency currently housed in Public Works and Waste

Management (PWWM). Like the plan reviewers at the PIC, platting and concurrency reviews are instrumental in the land development process. Consolidating the reporting relationships of these sections under a "Development Manager" will make the Development Services division the perfect counterpart to the PIC as the "one-stop shop" for all pre-construction land development activities. Like the PIC, this group will be directly accountable for improved turn-around times for zoning and concurrency reviews. Following on this administrative alignment of the reporting relationships, the Development Process Advisory Group is reviewing the code and will be proposing amendments to Chapter 33 for the Board's consideration that will compress outdated administrative and hearing requirements. Together, these changes will improve our development communities' time to construction, thus further optimizing the economic benefits to this County associated with land development activities.

On the business side, the creation of SPEE had already merged the County's small business, consumer services, and economic development and trade activities. Within the new department, these groups will continue to be housed under one Business Affairs division under the continuing leadership of Mario Goderich. Mr. Goderich has been tasked with reviewing the obstacles to getting into business in Miami-Dade County --a long standing priority of the Board. The FY 2012-13 proposed budget will include recommendations for repurposing existing positions within the Business Affairs division so that the County's role can be optimized as a facilitator of business in this region.

The new Regulatory and Economic Resources Department will also house existing planning functions at SPEE under Mr. Mark Woerner's leadership in a Planning division. This group will continue to house units for comprehensive planning, sustainability, research, and historic preservation. Mr. Woerner is already working with the Development Process Advisory Group to compress time frames associated with the Comprehensive Development Master Planning (CDMP) process in light of the changes at the State last year.

Under a Regulatory and Economic Resources Department, Environmental Resource Management, previously housed at PERA, will also continue its traditional functions under Mr. Lee Hefty's leadership. Mr. Hefty is also working with the Development Process Advisory Group for recommendations related to his division, with a similar view towards streamlining outdated processes in order to maximize the economic benefits of land development and business functions in this community.

I would like to thank Mr. Osterholt, the staff of SPEE and PERA, and our land development partners for the contributions that they are making towards streamlining the County's business and land development processes. I look forward to their subsequent recommendations and the Board's favorable review of same.

Attachment

c: Honorable Harvey Ruvin, Clerk of the Courts
Robert A. Cuevas, Jr., County Attorney
Office of the Mayor Senior Staff
Department Directors
Charles Anderson, Commission Auditor

B. Jack Osterholt, Deputy Mayor

Office of the Mayor
Miami, Florida
111 NW 1st Street, 29th Floor
Miami, FL 33128
josterholt@miamidade.gov

PROFESSIONAL EXPERIENCE

Office of the Mayor, Miami-Dade County, FL
August 1, 2011 to present

Deputy Mayor

After the election of Mayor Carlos Gimenez, Mr. Osterholt was invited to join the Mayor's staff as Deputy Mayor. He is responsible for economic development policy, planning and land development regulation, environmental permitting and regulation, and building and code enforcement. He is also responsible for the County's efforts in sustainability, and liaison with the airport and seaport. Mr. Osterholt is part of a management team to assist the Mayor in the day-to-day operation of County business.

South Florida Regional Council
December, 2010 to August, 2011

Executive Director

Mr. Osterholt was asked to assume the management of the Regional Council after the loss of the Council's director in November, 2011. This was Jack's second stint as the Council's Executive Director. His focus was on broadening the Council's work program, and improving the financial stability of the Council. During his short eight months tenure, the Council was awarded the one of 47 HUD Sustainable Communities grants in the country in coordination with the Treasure Coast Regional Planning Council.

Osterholt Consulting, Inc.
November, 1997 to December, 2010

President

Mr. Osterholt formed a company to provide his skills in strategic planning, governmental operations, finance, program design and implementation, growth management, public budgeting, and issue management to a range of public and private clients. He has a balanced client list of both public agencies, and private corporations.

Broward County
August, 1991 to October, 1997

County Administrator

As County Administrator of Broward County, Mr. Osterholt served as chief executive officer of the second largest County in Florida. He was responsible to an elected board of seven County Commissioners for the day to day operations of the County including the staff of nearly 6,700 and an annual budget of over \$1.8 billion. During his tenure as the County's CEO, Mr. Osterholt was responsible for a variety of projects such as overseeing the planning and preparation for, and early implementation of the \$1 billion expansion of the International Airport; the largest expansion of Port Everglades since its inception; the creation of two innovative public-private partnerships. The first was working with the business and arts communities to find

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B. Jack Osterholt, Deputy Mayor
Office of the Mayor

innovative funding strategies to construct and operate the Broward Performing Arts Center, and the second was between the County and the Florida Panthers Hockey Club leading to the funding of and design for the Broward County Arena; and creating the programs and vision that lead to the funding, design and future operation of the Broward County Homeless Assistance Center.

South Florida Regional Planning Council
April, 1986 to August, 1991

Executive Director

As Executive Director of the South Florida Regional Planning Council, a planning and public policy agency serving Broward, Dade, and Monroe counties, Mr. Osterholt was responsible to a 19-member board for the operation of the Council staff. The Council's responsibilities include developing and implementing a regional plan, operating the Development of Regional Impact process, and research and coordination on a broad range of regional issues and policies.

Executive Office of the Governor, Office of Planning and Budgeting
July, 1979 to April, 1986

Head of Strategic Planning Unit

Policy Coordinator

Deputy Director

Mr. Osterholt held several positions while a member of Senator, then-Governor Bob Graham's staff beginning in 1979. He headed the team of staff that was responsible for redesigning Florida's planning, policy, budgeting, and evaluation processes. This included being the principal architect of Florida's State Plan, which was passed by the Legislature during the 1985 session. The State Plan, the first of its type in the country to be adopted into law, now serves as one of the guiding principles used to direct the State's budget. Serving as Deputy Director of the Office of Planning and Budgeting, Mr. Osterholt had managerial responsibility for a staff of over 130, and was responsible to the Director for a full range of planning, policy, budgeting, and evaluation activities.

St. Matthews Dodge, Inc.
December, 1977 to July, 1979

President

After the death of his father, Mr. Osterholt assumed the role of Chief Executive Officer of an automobile dealership in the Louisville, Kentucky metropolitan area. He operated the corporation with assets totaling over \$1.1 million and seventy employees until he sold the business apart of an overall trust development plan.

South Florida Regional Planning Council
February, 1974 to December, 1977

Senior Regional Planner

Director of Information and Research

Mr. Osterholt served as a member of the staff to the Regional Planning Council in several capacities, including Senior Regional Planner and Manager of the Council's Coastal Zone Management Program. As Director for

B. Jack Osterholt, Deputy Mayor
Office of the Mayor

Information Research, Mr. Osterholt was responsible to the Executive Director for a staff of ten professionals and part of a two-person team that managed and operated the agency on a daily basis.

Louisville and Jefferson County Planning Commission
September, 1970 to September, 1972

Planning Specialist

As a member of the planning staff of this combined citycounty planning, building, and zoning agency, Mr. Osterholt was involved in a broad range of planning activities. He participated in the development of the first adopted Comprehensive Plan for the area.

EDUCATION

Georgia Institute of Technology, Masters in City Planning
University of Louisville, BA

OFFICE OF THE DIRECTOR

- Provides overall direction for Department operations and formulates departmental policy

FY 10-11
12

FY 11-12
17

ADMINISTRATIVE SERVICES AND FISCAL MANAGEMENT

- Provides administrative support for finance and budgeting, billing and collection, liens processing, human resources, management information services and procurement;
- Conducts environmental education and outreach

FY 10-11
148

FY 11-12
131

BUSINESS AFFAIRS

- Regulates various industries, including private for-hire transportation; provides education and training services to commercial growers, homeowners, families, and youths;
- Promotes opportunities for small businesses and local workers on County contracts through enforcement of small business and workforce program goals, prompt payment policies, and responsible and living wage requirements;
- Coordinates activities to increase international trade and promotes the County as a global gateway; coordinates film activities and permitting

FY 10-11
160

FY 11-12
145

CONSTRUCTION, PERMITTING AND BUILDING CODE

- Serves as the Building Official for Miami-Dade County;
- Issues and processes Florida Building Code and unsafe structures violations; manages and enforces local contractor licensing as part of Chapter 10 of the County Code;
- Ensures compliance with the Florida Building Code and other applicable regulations through review of plans, inspection of construction, and enforcement activities;
- Administers licensing of local contractors; reviews and recommends construction products and components; manages the preparation, legal review, and certification of documents related to planning, zoning and development;
- Processes construction permit applications, inspection requests and results, and Certificates of Occupancy; directs records management, and public information;
- Provides residential and commercial zoning code enforcement

FY 10-11
332

FY 11-12
344

ENVIRONMENTAL RESOURCE MANAGEMENT

- Conducts environmental resources permitting, monitoring, and restoration;
- Facilitates contaminated site remediation to ensure that environmental laws are followed;
- Administers County Stormwater management activities;
- Regulates sources of pollution and monitors air quality

FY 10-11
350

FY 11-12
348

PLANNING

- Manages and administers the CDMP; prepares population projections and economic, demographic, and growth alternatives; Coordinates Sustainable Initiatives

FY 10-11
37

FY 11-12
35

DEVELOPMENT SERVICES

- Maintains zoning data for properties in unincorporated Miami-Dade County;
- Ensures all commercial, office, residential, industrial, and agricultural developments conform to all land use regulations and codes; processes of Impact Fee

FY 10-11
42

FY 11-12
41

**SLACK
JOHNSTON
MAGENHEIMER**
REAL ESTATE APPRAISERS & CONSULTANTS

ANDREW H. MAGENHEIMER, MAI
Sr. CERT. GEN. REA RZ1073

THEODORE W. SLACK, MAI
(1902-1992)

THEODORE C. SLACK, MAI
(RETIRED)

SUE BARRETT SLACK, MAI
(RETIRED)

June 30, 2011

Mr. Greg Owens
Miami-Dade Aviation Department
P.O. Box 025504
Miami, Florida 33102

RE: Miami-Dade Aviation Department
2011 General Aviation Rental Rate Review

Dear Mr. Owens:

Slack, Johnston & Magenheimer, Inc. has been retained to provide appraisal services as part of our professional service agreement approved by Resolution R-57-11. The scope of this analysis is limited to estimates of annual market rent for various properties located at Miami-Dade County's general aviation airports. This letter provides summary information in a restricted report format. Additional information concerning the analysis is retained in our files. This analysis was prepared in compliance with the Uniform Standards of Professional Appraisal Practice (USPAP). The intended use of this report is to make recommendations to Miami-Dade County concerning the rental rates at their general aviation airports and the intended user is the Miami-Dade Aviation Department. Market rent is defined in the Dictionary of Real Estate Appraisal.

The scope of appraisal services includes estimates of the annual market rental rates for various properties at Miami-Dade County's general aviation airports, including Opa-Locka Airport (OPF), Kendall-Tamiami Executive Airport (TMB) and Homestead General Aviation Airport (X51). Our analysis has included visits to the airports and the improvements, as well as market research of similar aeronautical and non-aviation properties.

Our general aviation rental rate analysis included a review of the method of establishing rental rates and charges. Generally, airports within Florida do not sell; therefore, determining rental rates and charges based on capitalization of sales prices is not possible. There are two generally acceptable methods of estimating rental rates: 1) a market comparative analysis based on market research and 2) a comparison of non-airport (off-port) land and improvement values to airport (on-port) properties.

It is our opinion that market research produces the best method of estimating rental rates between similar property types. This method serves as the basis for our estimation of fair market annual rental rates for the Miami-Dade County's general aviation airports.

Mr. Greg Owens
June 30, 2011
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We have reviewed local and national surveys of airport rates and charges. Our research revealed there is limited, reliable survey information available for annual rental rates at airports in Florida. Our research included a direct survey of over 50 public general aviation, as well as non-hub and small-hub commercial airports within Florida. Our market research focused on general aviation rental rates and charges within Florida based on a direct questionnaire, as well as telephone interviews with several airport managers and fixed base operators. This was a direct survey and the reliability of the information collected is considered good.

The primary focus of our survey was rental rates and charges for airport properties, including both aeronautical and non-aviation uses. The airports have been compared based on location, physical size, annual operations, based aircraft and fuel flowage. The data collected includes statistical information described above, as well as rates and charges for various types of airport properties.

Our survey indicates that, although there is a wide variation in geographic locations and non-aviation property values throughout Florida, there are several similarities in rental rates and charges for various components at general aviation airports. Airports were compared based on activity levels relating to geographic locations, physical size, number and length of runways, based aircraft, annual operations and fuel flowage.

In our research, the primary focus of airport comparisons was based on geographic location and relationships between based aircraft, operations and fuel flowage. The survey information was collected and analyzed for the purpose of comparison to Miami-Dade County's general aviation airports. The airports were compared based on their activity levels, as previously discussed.

Based on our market analysis, we have recommended continuing the current rental rates for properties at the County's general aviation airports. It was noted the market conditions for the non-aviation properties at the general aviation airports continue to change based on market sales analysis. It is recommended the County continue to undertake individual appraisals of the non-aviation properties to establish rental rates on a case-by-case basis to best reflect market conditions at the time.

The last time the rental rates for most of the buildings at the County's general aviation airports were revised was in May, 2005 (Res. R569-05). The resolution included a provision for the approved rental rates to be phased-in in equal amounts over a three year period (2005, 2006 and 2007). The rental rates approved by the Resolution R569-05 were phased-in and the rental rates for most of the buildings were not revised in 2008, 2009 or 2010, and are not recommended to change in 2011. It was noted, in 2009 (Ord. 09-87) the rental rate for OPF Buildings 101, 102, 105 and 316 was reduced due to deferred maintenance and functional obsolescence.

Mr. Greg Owens
June 30, 2011
Page Three

The land rental rates (aeronautical, non-aviation and farm land) at all the County's general aviation airports, as well as selected buildings rental rates at TMB and X51 were revised in (Ord. 08-109). Ordinance 08-109 further adopted the policy of undertaking individual appraisals of the non-aviation properties at the airports to establish rental rates on a case-by-case basis to best reflect market conditions at the time. The rental rates revised in 2008 (Ord. 08-109) were not revised in 2009 (Ord. 09-87). Most of the rental rates were not revised in 2010 (Ord. 10-64) and most are not recommended in change in 2011. Some of the non-aviation land rental rates at TMB are recommended to decrease in 2011.

We recommend the following revisions to the 2011 general aviation rental rates for Opa-Locka, Tamiami and Homestead General Aviation Airports as follows:

Kendall-Tamiami Executive Airport -

Aeronautical Building 505: Continue to implement Consumer Price Index (CPI) increase for the building in consideration of the not-for-profit 501(c) (3) status as approved by R569-05.

Non-Aviation Land: Reduce the minimum bid for undesignated non-aviation land to \$1.20 /Sq. Ft./Yr.

The attached airport rental summaries for Opa-Locka, Kendall-Tamiami Executive and Homestead General Aviation Airports reflect our recommendations.

Sincerely,

SLACK, JOHNSTON & MAGENHEIMER, INC.



Andrew H. Magenheimer, MAI
ST. CERT. GEN. REA RZ1073

Enclosures

WMDAD\GO1\IRATES

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**SLACK
JOHNSTON
MAGENHEIMER**

CERTIFICATION

We certify that, to the best of our knowledge and belief, ...

- the statements of fact contained in this report are true and correct.
- the reported analyzes, opinions, and conclusions are limited only by the reported assumptions and limiting conditions and are our personal, impartial and unbiased professional analyzes, opinions, and conclusions.
- we have no present or prospective interest in the property that is the subject of this report and we have no personal interest or bias with respect to the parties involved.
- our compensation is not contingent upon the reporting of a predetermined value or direction in value that favors the cause of the client, the amount of the value estimate, the attainment of a stipulated result, or the occurrence of a subsequent event.
- our analysis, opinions, and conclusions were developed, and this report has been prepared, in conformity with the following: 1) the Uniform Standards of Professional Appraisal Practice (USPAP); 2) the Code of Professional Ethics and the Standards of Professional Appraisal Practice of the Appraisal Institute; and 3) the requirements of the State of Florida for state-certified appraisers.
- we have made a personal visit to the property that is the subject of this report.
- Zach Olen, St.Cert.Gen.REA RZ3124, provided significant professional assistance to the person signing this certification.
- the use of this report is subject to the requirements of the State of Florida relating to review by the Real Estate Appraisal Subcommittee of the Florida Real Estate Commission and to the requirements of the Appraisal Institute relating to review by its duly authorized representatives.
- the appraisal assignment was not based on a requested minimum valuation, a specific valuation, or the approval of a loan.
- Slack, Johnston & Magenheimer has performed services regarding the subject property in the past three years.
- as of the date of this report, Andrew H. Magenheimer, has completed the requirements of the continuing education program of the Appraisal Institute.

SLACK, JOHNSTON & MAGENHEIMER, INC.



Andrew H. Magenheimer, MAI
ST. CERT. GEN. REA RZ1073

SLACK
JOHNSTON
MAGENHEIMER

Opa-Locka Airport 2011 Property Rental Summary			
LAND RENTAL		Rent/Sq.Ft./Year	
		Current	Market Rent
Aeronautical Land		\$0.20	\$0.20
Non-Aviation Land - minimum bid			
Runway 9L Clearzone		\$0.65	\$0.65
Non-Aviation Land		\$1.10	\$1.10
PAYEMENT RENTAL		Rent/Sq.Ft./Year	
		Current	Market Rent
Pavement		\$0.05	\$0.05
Non-Aviation Land		Rent/Sq.Ft./Year	
Lease Number/Tenant		Current	Market Rent
Lease No. OPF351		\$0.65	\$0.65
Clearzone Vehicular Parking			
Lease No. OPF148		\$0.65	\$0.65
Clearzone Vehicular Parking			
Lease No. OPF361		\$1.25	\$1.25
Dept. of Corrections			
Lease No. OPF1519		\$1.10	\$1.10
WASA			
Non-Aviation Buildings		Rent/SF/Year	
		Current	Market Rent
Building 190na		\$4.70	\$4.70
BUILDING RENTAL			
Aviation Tenants		Current	Market Rent
Building	35	\$3.84	\$3.84
Building	39	\$4.13	\$4.13
Building	40E (3)	\$7.95	\$7.95
Building	40C (2)	\$7.65	\$7.65
Building	40W (1)	\$7.78	\$7.78
Building	41E (3)	\$7.65	\$7.65
Building	41C (2)	\$7.65	\$7.65
Building	41W (1)	\$7.65	\$7.65
Building	45	\$5.21	\$5.21
Building	46	\$9.00	\$9.00
Building	47	\$5.33	\$5.33
Building	102	\$0.00	\$0.00
Building	114	\$4.49	\$4.49
Building	119 r	\$3.58	\$3.58
Building	137 r	\$3.53	\$3.53
Building	180	\$2.75	\$2.75
Building	209 r	\$3.75	\$3.75
Building	412	\$1.25	\$1.25
Building	413	\$2.75	\$2.75
Building	418	\$2.75	\$2.75
Last Revised		6-30-11	
OPF11			

Kendall-Tamiami Executive Airport 2011 Property Rental Summary

LAND RENTAL	Rent/Sq.Ft./Year	
	Current	Market Rent
Aeronautical Land	\$0.17	\$0.17
Non-Aviation Land - minimum	\$1.50	\$1.20

PAVEMENT RENTAL	Rent/Sq.Ft./Year	
	Current	Market Rent
Pavement	\$0.05	\$0.05

FARM LAND	Rent/Acre/Year	
	Current	Market Rent
Farm Land - minimum bid	\$350	\$350

BUILDING RENTAL		Rent/Sq.Ft./Year	
		Current	Market Rent
Aviation Tenants			
Building	102	\$3.33	\$3.33
Building	109	\$3.56	\$3.56
Building	114	\$3.28	\$3.28
Building	121	\$4.59	\$4.59
Building	123	\$4.53	\$4.53
Building	221	\$3.64	\$3.64
Building	222	\$2.04	\$2.04
Building	247	\$5.10	\$5.10
Building	504	\$4.93	\$4.93
Building	225	\$3.24	\$3.24
Building	226	\$1.24	\$1.24
Building	227	\$3.73	\$3.73
Building	228	\$5.50	\$5.50
Building	229	\$5.18	\$5.18
Building	501	\$7.58	\$7.58
Building (1)	505	\$2.29	\$2.29
Building	507	\$15.00	\$15.00

Note 1: Annual CPI Rental Adjmt Per R-569-05

Last Revised
TMB 11

6-30-11

Homestead General Aviation Airport 2011 Property Rental Summary		
LAND RENTAL		Rent/Sq.Ft./Year
		Current Market Rent Rent
Aeronautical Land		\$0.07 \$0.07
PAVEMENT RENTAL		Rent/Sq.Ft./Year
		Current Market Rent Rent
Pavement		\$0.05 \$0.05
FARM LAND		Rent/Acre/Year
		Current Market Rent Rent
Farm Land - minimum bid		\$350 \$350
SHADE HANGARS		Rent/Unit/Month
		Current Market Rent Rent
Building	13	\$150 \$150
BUILDING RENTAL		Rent/Sq.Ft./Year
		Current Market Rent Rent
Aviation Tenants		
Building	2	\$3.82 \$3.82
Building	3	\$2.65 \$2.65
Building	5	\$3.53 \$3.53
Building	10	\$3.82 \$3.82
Building	14	\$2.65 \$2.65
Building (1)	13	\$1.14 \$1.14
Note 1: Annual rental rate for entire building		
Last Revised		6-30-11
X51 11		

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I.O. No.: 4-131
Ordered:
Effective:

MIAMI-DADE COUNTY
IMPLEMENTING ORDER

FEE SCHEDULE FOR THE DEPARTMENT OF CULTURAL AFFAIRS

AUTHORITY:

Sections 1.01, 2.02A and 5.02 of the Miami-Dade County Home Rule Amendment and Charter.

POLICY:

This Implementing Order provides a schedule of fees for not-for-profit and for profit organizations interested in using the African Heritage Cultural Arts Center, Joseph Caleb Auditorium, Miami-Dade County Auditorium, and the South Miami-Dade Cultural Arts Center for community and cultural programs and activities.

PROCEDURE:

The administration of this Implementing Order is delegated to the Director of the Miami-Dade Department of Cultural Affairs who will be responsible for the collection of fees. Every year, or earlier, if necessary, the Director shall review the fees in terms of market conditions and revenues needed to help meet costs for operating the cultural facilities and recommend changes to the Mayor through this implementing order procedure and/or through the annual budget process.

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees charged by the Department of Cultural Affairs shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

Approved by the County Attorney as
to form and legal sufficiency _____

DEPARTMENT OF CULTURAL AFFAIRS

FACILITY: AFRICAN HERITAGE CULTURAL ARTS CENTER

Attachment D

ADDRESS: 6161 NW 22nd Avenue Miami, FL 33142

DESCRIPTION	FY 2011-12 FEE	
Music Building		
Performances - base rental	\$275	for 3 hours
Small Practice Rooms	\$17	per hour
Theater Building		
Theatrical Events - base rental	\$275	for 3 hours
Non-Theatrical Events - base rental	\$193	for 3 hours
Fees and Charges		
Additional hour (rental)	\$100	per hour
Rehearsals	\$140	for 2 hours
Rehearsal (additional hours)	\$28	per hour
Tech rehearsal	\$28	per hour
Stage set-up	\$150	each
Clean-up, room set-up, or strike fees	\$75	each
Strike time (additional hours)	\$28	per hour
Usage fees (Podium, Microphone, etc.)	\$28	each
Security Guard	\$100	for 4 hours
Fiber Optic Curtain	\$112	each
Smart Lights	\$56	per show
Chair Set-up	\$56	
Gallery		
Exhibit	\$275	per week
Co-Sponsor Exhibit Event	\$25	weekly or 20% of gross profits, whichever is greater
Non-exhibit Event	\$150	for 3 hours
Installation Fees	\$100	
Restoration Fees	\$125	
Program/Printing Fees	\$350	for 250 flyers, booklets, etc.
Dance Building (for rehearsal/workshop)	\$140	for 2 hours
Courtyard Area (for performances)	\$275	for 3 hours
Park Grounds (for performances)	\$500	for 6 hours
Studio/Trailers	\$35	for 2 hours
Arts Programs		
After School Arts Program	\$28	weekly

Attachment D

Summer Arts Academy	\$50	weekly
Spring / Winter Arts Academy	\$45	weekly
Arts Instructional Services (for adults & seniors classes)	\$28	per class, subject to prevailing rates
Transportation	\$35	monthly
Events Vending Fees	\$35	per vendor

NOTES: After School Arts Program offers a 10% discount to enroll on an eight-week basis
 Summer Arts Academy offers a 10% discount to enroll for the entire summer (10 weeks)
 Fees are not inclusive of applicable taxes
 Department Director has the authority to apply discounts to fees

FACILITY: JOSEPH CALEB AUDITORIUM
ADDRESS: 5400 NW 22nd Avenue Miami, FL 33142

DESCRIPTION	FY 2011-12	
Auditorium	FEE	
Base Rental (Non-profit)	\$495	
Base Rental (Commercial)	\$800	
Load-in / Set-up (Non-Profit)	\$225	
Load-in / Set-up (Commercial)	\$350	
Additional hours (Non-Profit)	\$150	per hour
Additional hours (Commercial)	\$200	per hour
Lobby		
Lobby Rental	\$325	
Fees and Charges		
Ticket surcharge per person	\$1	
Ticket printing fee	\$0.25	per ticket
Security Guards	\$380	4 guards for 4 hours
Follow Spot	\$25	each
Moving Lights	\$60	each (4 or more - 15% disc.)
Projector	\$100	
Microphone(s)	\$10	
Wireless Microphones	\$25	
Lavaliere Microphones	\$35	
Podium	\$25	each
Drum Kit	\$75	
Stage Monitor(s)	\$20	
Riser(s)	\$10	each
Baby Grand Piano	Market Rate	
Table (8ft)	\$15	
Vendor Table (One Table & Two Chairs)	\$25	each
Dressing Rooms	\$75	
Stagehands	Prevailing Rate	
Recording and Origination fees	\$100	
Box office transaction fee	3%	of ticket sales

NOTES: Fees are not inclusive of applicable taxes
 Department Director has the authority to apply discounts to fees

FACILITY: MIAMI-DADE COUNTY AUDITORIUM
ADDRESS: 2901 West Flagler Street Miami, FL 33135

DESCRIPTION	FY 2011-12 FEE	
Auditorium		
Ticketed event base rental	\$1000 + 10%	of gross ticket sales
Ticketed event base rental (legal holidays)	\$1500 + 10%	of gross ticket sales
Ticketed event surcharge	\$3	per person
Non-Ticketed event base rental	\$1,980	per performance
Non-Ticketed event base rental (legal holidays)	\$2,970	per performance
Non-Ticketed event surcharge	\$1	per person
On Stage Black Box		
Base rental	\$1,000	per performance
Lobby		
Base rental (Monday-Wednesday)	\$500	per day
Base rental (Thursday-Sunday)	\$1,500	per day
Fees and Charges		
Load-in / Set-up base rental (non-performance)	\$990	per day
Recording and origination base rental	\$2,200	per performance
Box office transaction fee	3%	of ticket sales
Ticket printing fee	\$0.30	per ticket
Merchandise sales	\$250 or 20%	total sales per vendor
Concert sound system	\$1,500	per performance
P.A. sound system	\$750	per performance
Projection equipment	\$500	per performance
TV power hook-up	\$500	per day
Lamp usage	\$100	per performance
Follow spots	\$75	per performance
Moving lights (each single fixture)	\$75	per performance
Moving lights (all fixtures)	\$750	per performance
Cyclorama	\$75	per performance
Hazer	\$75	per performance
Management of contracted services	8%	per event
Front of house manager	\$150	per performance
Police & paramedic (contracted)	Prevailing rate	
Stagehands	Prevailing rate	
Ushers / ticket takers (contracted)	Prevailing rate	
Cleaning	\$400	per performance

Attachment D

Risers	\$15	each
Podiums	\$25	each
Marley dance floor	\$250	per performance
Yamaha concert piano (6ft)	\$450	per day
Steinway concert grand (9ft)	Market rate	
Piano tuning	Prevailing rate	

NOTES: Fees are not inclusive of applicable taxes
 Department Director has the authority to apply discounts to fees

FACILITY: SOUTH MIAMI-DADE CULTURAL ARTS CENTER

ADDRESS: 10950 SW 211 Street Cutler Bay, FL 33189

DESCRIPTION	FY 2011-12 FEE	
Mainstage Theater		
Performance Rental Tier 1 (Budget \$500,000+)	\$1,500	
Performance Rental Tier 2 (Budget \$250,000+)	\$1,200	
Performance Rental Tier 3 (Budget under \$250,000)	\$900	
Non Performance Rental Tier 1 (Budget \$500,000+)	\$375	/ \$750 (Fri-Sun)
Non Performance Rental Tier 2 (Budget \$250,000+)	\$300	/ \$750 (Fri-Sun)
Non Performance Rental Tier 3 (Budget under \$250,000)	\$250	/ \$750 (Fri-Sun)
Monday - Wednesday - weekly rate	\$600	vs. 10% gross ticket sales
Performance (Commercial)	\$2,500	vs. 10% gross ticket sales
Non Performance Event (Commercial)	\$1,000	
Performance (Commercial)	\$6,500	weekly
Holiday Rental (all government holidays)	1-1/2 times all Fees and Charges	
Overtime for exceeding 12-hour day	\$200	Hourly
Front of House Staff Fees per show	\$500	(2nd show - 50 %)
Black Box Theater		
Performance Rental Tier 1 (Budget \$500,000+)	\$400	
Performance Rental Tier 2 (Budget \$250,000+)	\$350	
Performance Rental Tier 3 (Budget under \$250,000)	\$300	
Black Box Theater weekly rental rate	\$1,000	vs. 10% gross ticket sales
Black Box Theater base rental (Commercial)	\$500	
Black Box Theater weekly rental rate	\$2,000	vs. 10% gross ticket sales
Front of House Staff Fees per show	\$250	(2nd show - 50 %)
Lobby		
Lobby Reception only rental (non-profit)	\$1,500	
Lobby Reception only rental (commercial)	\$2,500	
Lobby pre-post show Reception (non-profit)	\$100	per hour
Lobby pre-post show Reception (commercial)	\$200	per hour
Front of House Staff Fees per show	\$300	(2 hours)
Plaza		
Plaza Reception only rental (non-profit)	\$200	per hour
Plaza Reception only rental (commercial)	\$400	per hour
Plaza pre-post show Reception (non-profit)	\$100	per hour
Plaza pre-post show Reception (commercial)	\$200	per hour

Front of House Staff Fees per show		\$300	
Lab			
Lab Theater - Activities Building (non-profit)	\$15 / hour	up to \$150 per day (12 hr)	
Lab Theater - Activities Building (commercial)	\$30 / hour	up to \$250 per day (12 hr)	
Front of House Staff Fees per show	\$150	(2nd show - 50 %)	
Rehearsal Studio/Classroom			
Rehearsal Room/Classroom - Activities Building - non-profit	\$10 / hour	up to \$150 per day (12 hr)	
Rehearsal Room/Classroom - Activities Building - commercial	\$20 / hour	up to \$250 per day (12 hr)	
Backyard			
	\$150		
Performance Rental Tier 1 (Budget \$500,000+)	\$1,200		
Performance Rental Tier 2 (Budget \$250,000+)	\$800		
Performance Rental Tier 3 (Budget under \$250,000)	\$400		
Back Yard Rental - Commercial	\$1,600	vs. 10% gross ticket sales	
Front of House Staff Fees per show	\$500		
Fees and Charges			
Insurance	Cost	plus \$150 admin fee	
Box office credit card transaction fee	0.4%		
Facility Maintenance Fee	\$1	Included in ticket price	
Online Service Fee	\$2	On-Line Sales Only	
Will Call Fee	\$2	Pick up at box office	
Phone Order Fee	\$4	No other fees apply	
Impact fees (room set up/lighting/Sound/tables/chairs)	\$100-\$200	per day	
Merchandize sales (per vendor)	20.0%		
Merchandize sales (Seller)	\$45	for 4 hours	
Management of contracted services	0.8%		
House/Event Manager (contracted)	Prevailing rate		
Police & paramedic (contracted) / off duty	Prevailing rate		
Stagehands	Prevailing rate		
Ushers / ticket takers (contracted)	Prevailing rate		
Risers	\$10	each	
Podiums (each)	\$25 wood/	\$50 Plexiglas	
Marley dance floor	\$150/day	or \$450/week	
Steinway concert grand (9ft)	\$500/day	or \$1250/week	
Yamaha concert piano (6ft)	\$250/day	or \$750/week	
Upright	\$100/day	or \$300/week	
Piano tuning	Market rate		
Orchestra Package	\$550	a day	
Music Stands	\$1	each	
Orchestra Chairs	\$1	each	

Attachment D

Music Lights	\$1	each
Audio Visual/LCD Projector	\$500/day	or \$1250/week
Wireless Mics	\$50	
Orchestra Shell	\$350	
Choral Riser	\$75	
Concert sound system	\$1,200	
Follow spots (Operator not included)	\$75/day	or \$225/week
Hazer	\$75/day	or \$225/week
Fog Machine	\$50/day	or \$150/week
Recording and Origination fees (Commercial)	\$2,500	
Recording and Origination fees (Non-Profit)	\$1,250	
Holiday Rental (all government holidays)	1-1/2 times all Fees and Charges	


NOTES: Fees are not inclusive of applicable taxes
 Department Director has the authority to apply discounts to fees

Memorandum



Date: April 11, 2012

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor 

Subject: Sony Ericsson Open Ticket Revenue Distribution – Revised Allocation Process

At the March 6, 2012 Board of County Commissioners (BCC) meeting, the Board members passed a resolution approving the Letter of Agreement between Miami-Dade County (County) and the International Players Championships, Inc. (IPC) for the 2012 Sony Ericsson Open Tennis Tournament. The County will accept a one-time cash payment from IPC of \$102,000 for the 2012 tournament in lieu of the courtside boxes, tickets and passes as noted within the current agreement.

The funds of \$102,000 received from IPC will be divided evenly among the 13 County Commission Districts, in an amount of \$7,846 per Commission District. Upon receipt of the \$102,000 check from IPC at the conclusion of the Tennis Tournament, the funds will be deposited by the Office of Management and Budget (OMB) into a separate account, and OMB will manage the District allocations.

Commissioners will allocate their funds via action at a BCC meeting, and may make a statement from the dais in an oral motion as with other allocations. OMB will then process these allocations accordingly.

If you need additional information, please contact me directly or Jack Kardys, Director, Park Recreation and Open Spaces Department, at 305-755-7903.

c: Robert A. Cuevas, Jr., County Attorney
Ed Marquez, Deputy Mayor
Lisa M. Martinez, Senior Advisor, Office of the Mayor
Jack Kardys, Director, Parks, Recreation and Open Spaces Department
Jennifer Moon, Director, Office of Management and Budget
Joseph M. Centorino, Executive Director, Miami-Dade Commission on Ethics and Public Trust